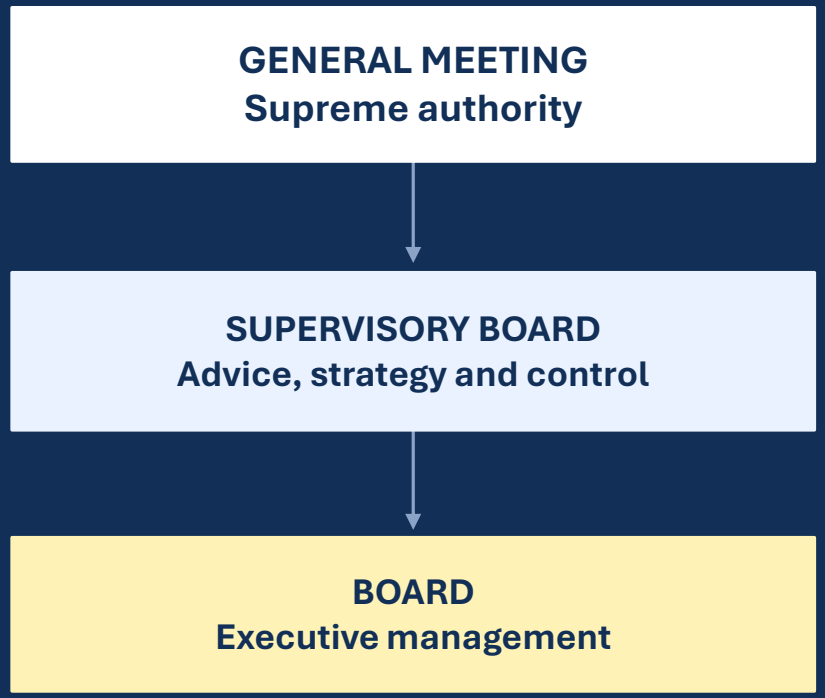
Governance Model

Czech-Ukrainian Chamber of Industry and Commerce

Roles, responsibilities and accountability between the General Meeting, Board and Supervisory Board

Czech Ukrainian Chamber
OF INDUSTRY & COMMERCE



Member sovereignty • Operational effectiveness • Transparency and control

Based on the Chamber Charter

Voting and Member Control

Member control is ensured through quorum, voting rights and qualified majorities.

60%
quorum of all members

1
vote per member

3/4
for selected key matters

2/3
for other important matters

Unanimity of members present

Required for appointing, electing, suspending, terminating or recalling members of governing bodies.

Quorum
60% present

Member vote
1 member = 1 vote

Qualified decisions
3/4 or 2/3

Body elections
unanimity of present

BOARD & SUPERVISORY BOARD

The charter creates a clear governance triangle

General Meeting remains the supreme body, **Board** manages the organization, and the **Supervisory Board** provides oversight when established.

Board
2 members

Supervisory Board
5 members

Relationship

How the Board and Supervisory Board connect to the General Meeting and to each other

Election terms

How long each body serves and what happens after the term expires

Duties and responsibilities

What each body does and what serving as a member entails

BOARD

Executive Management of the Chamber

The Board is responsible for managing daily activities and implementing decisions.

Permanent executive body

The Board consists of two members:

President

Vice-President

Operational engine

- Day-to-day management
- Core activities of the Chamber
- Operational decisions
- Implementation of Charter and General Meeting resolutions

MANAGEMENT

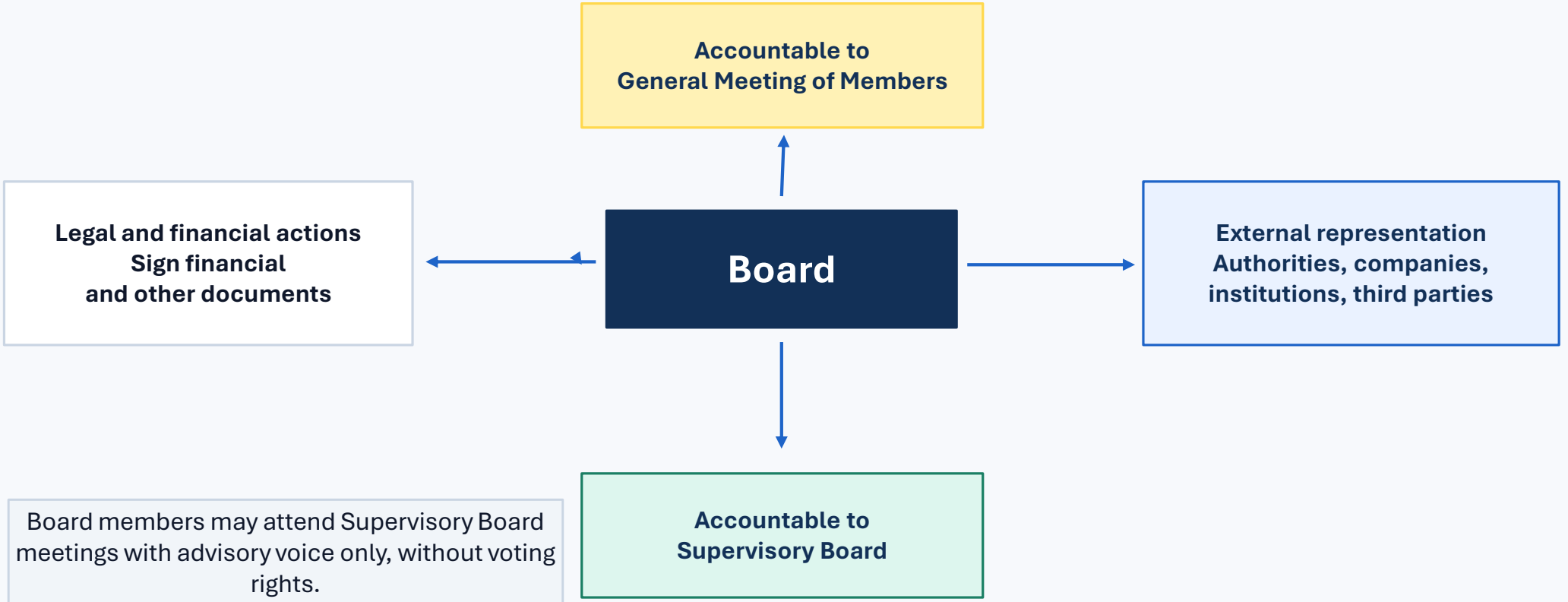
IMPLEMENTATION

OPERATIONS

The Board decides all matters not reserved to the exclusive competence of another body.

Representation and Accountability

The Board represents the Chamber externally but remains accountable internally.



Strategic and Controlling Role

The Supervisory Board strengthens transparency, development and institutional credibility.

Four dimensions of the Supervisory Board

Advisory

Consultative

Strategic development

Controlling

Supervises financial and economic activities, monitors compliance with the Chamber's statutory purpose, and supports long-term development.

Recommendations

to the Board

to the General Meeting

Accountable only to the General Meeting.

Composition and Independence

The Supervisory Board is designed as an independent collegial body.

5 members

2 years term

✓ re-election possible

Election through special ranked voting

Members elect candidates through a ranked-voting procedure. The five candidates with the highest number of votes are deemed elected.

Board = executive management

No simultaneous membership

Supervisory Board = control and advice

This creates a clear separation between executive management and supervisory control.

SUPERVISORY BOARD

Main Responsibilities

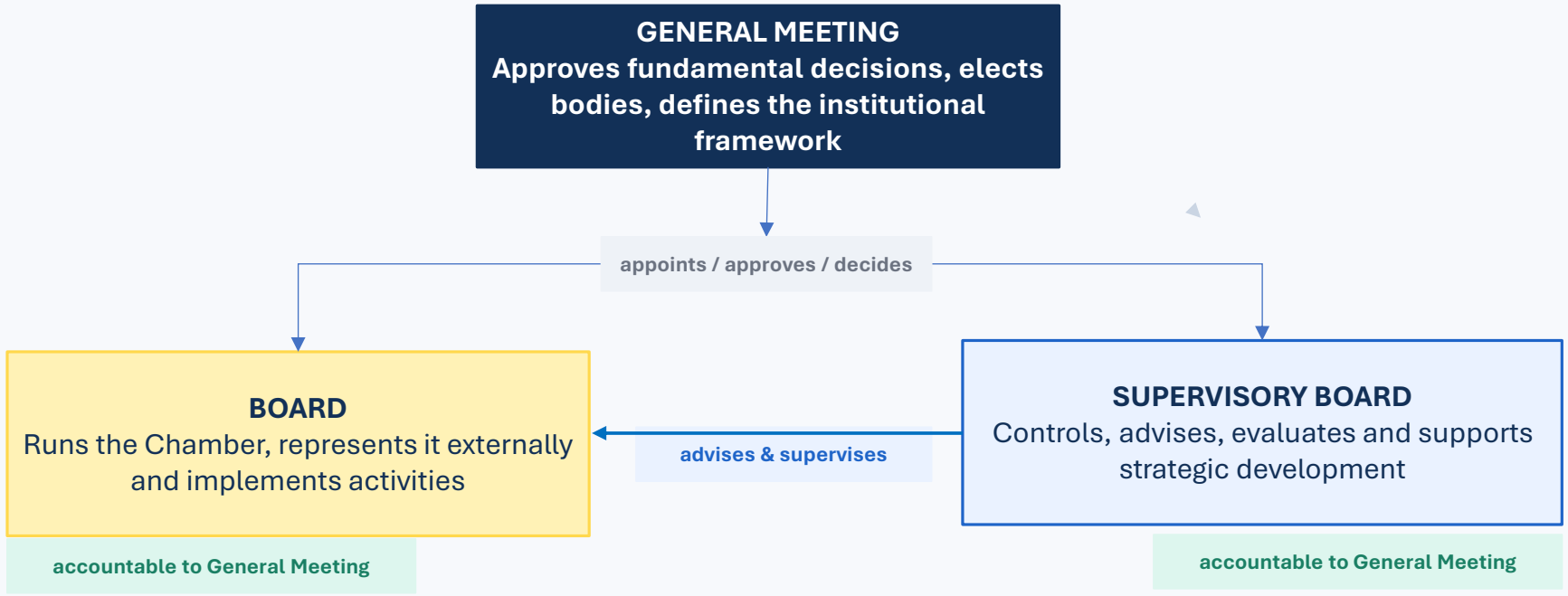
It does not manage daily operations but supervises, advises and strengthens the Chamber.

Finance	Control	Strategy	Partnerships
• Recommendations on financial activities • Opinions on use of assets	• Supervisory measures • Evaluation of activities	• Strategic priorities • Institutional development	• Advocacy support • Partnerships and member value

The Supervisory Board may initiate extraordinary General Meetings and submit recommendations to the Board and the General Meeting.

How the Three Bodies Work Together

The governance model balances decision-making, execution and supervision.



Interaction logic

- The Board reports upward.
- The Supervisory Board advises and supervises.
- The General Meeting remains the final authority.

What serving on each body means for members

Eligibility, service conditions, meeting rhythm, and role-specific rules.

Board Members

2 people | voluntary | meets at least every 6 months

- Must be a member of the organization or an authorized representative of a member legal entity.
- Must have full legal capacity.
- Serve on a voluntary basis, without an employment agreement and without remuneration, unless the General Meeting decides otherwise.
- Any Board member may initiate a Board meeting.
- Minutes of meetings are signed by the Board members present.

Supervisory Board Members

5 people | advisory vote at Board meetings | meets at least every 6 months

- Elected from among members of the organization or authorized representatives of member legal entities.
- Cannot simultaneously serve as a Board member.
- The Chairperson is elected by Supervisory Board
- The Supervisory Board is competent when a majority of members participate.
- If votes are tied, the Chairperson has the decisive vote.

CONCLUSION

Clear Roles, Shared Purpose

The Charter separates powers while keeping all bodies focused on the Chamber's mission.

Member sovereignty

The **General Assembly Meeting** has final authority.

Operational effectiveness

The **Board** manages daily activities.

Transparency and control

The **Supervisory Board** monitors financial-economic activity.

Strategic development

All bodies strengthen the Chamber as a business platform.

The model creates a professional structure for accountability, trust and long-term institutional development.